



Solvency II Conference

Two years on and two reviews



Presentation

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Insurance Europe

Agenda

1 Successful launch

2 Impact survey

3 Concerns about excessive capital

4 Case studies

5 Solvency II reviews

A long journey ...

2000

Solvency II
project

2007

Proposal by
Commission

2009

After extensive
negotiations, agreed
by EC, EP, Council
to be applied
October 2012

2010

QIS 5 revealed
need for essential
corrections

2011

EC taskforce with
EIOPA & industry
to work on
solutions

2013

LTGA to fix
treatment of long-
term business &
liabilities valuation
(Omnibus II)

2013–2014

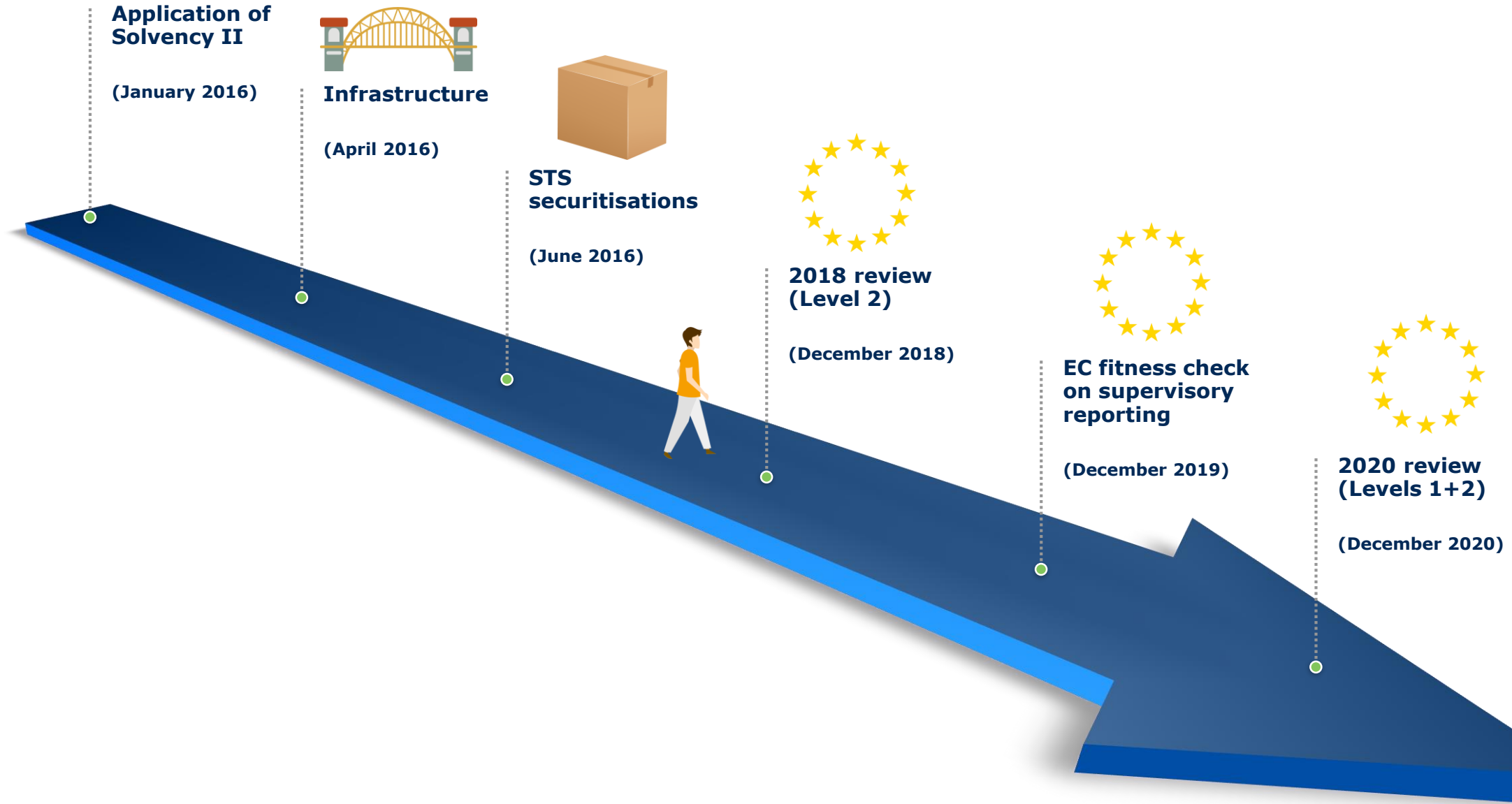
Final political
agreement in
November 2013

Finalisation of
implementation rules

**January
2016**

Application

A long journey ... and it is not over yet



Huge implementation challenge

- Revolution not evolution** ←
- 3000 companies with €10trn of assets** ←
- Sophisticated modelling required even for standard formula users** ←
- 184 reporting templates** ←
- 3500+ pages of requirements** ←



Successful implementation was not by chance

Industry already:

- ✔ very strongly capitalised
- ✔ with risk management as core focus
- ✔ with widespread development of ERM & economic capital concepts

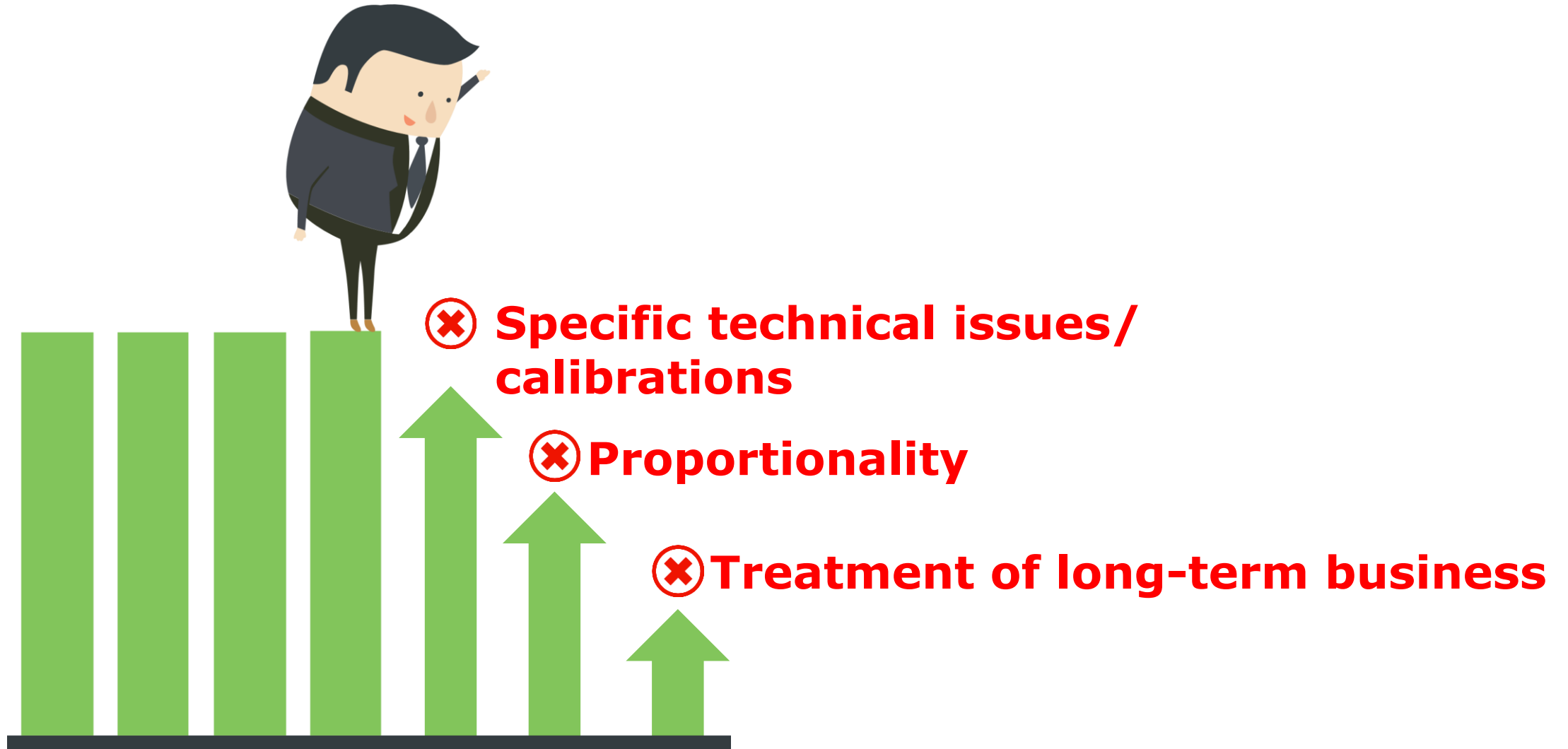
Significant preparation over many years:

- ✔ helped by many QISs
- ✔ very significant efforts by industry, national supervisors & EIOPA
- ✔ huge investment

World-class framework

- Three pillars
- Group & solo measures
- Economic valuation of assets & liabilities
- Best estimates of liabilities
- All risks (28 in standard formula)
- Most risks use scenario (stress test) approach
- Internal models allowed
- Two levels of capital (SCR & MCR) allowing early supervisory intervention
- Strong & clear target level of protection: 99.5%
- Significant testing & transitional measures

Some improvements still needed



Agenda

1 Successful launch

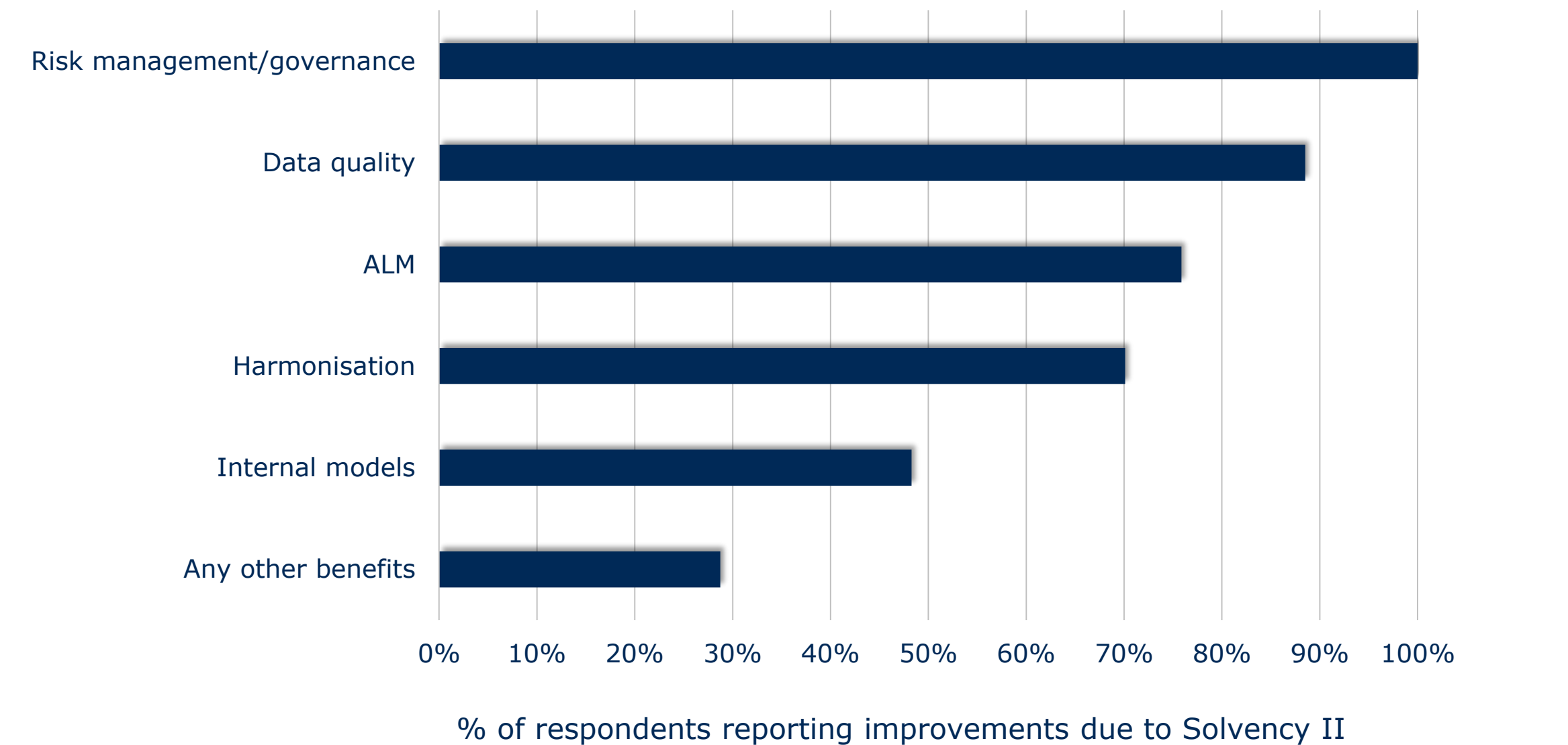
2 **Impact survey**

3 Concerns about excessive capital

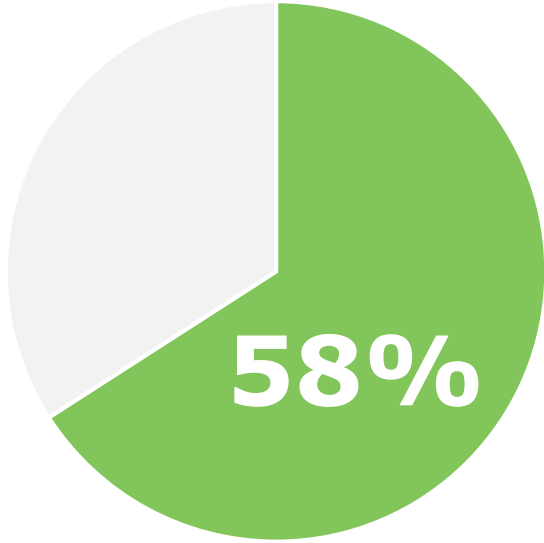
4 Case studies

5 Solvency II reviews

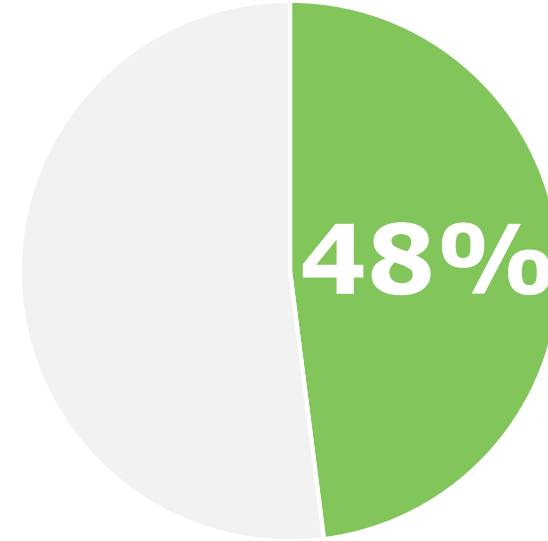
Positive impacts



Unintended consequences



“SII contributed to negative impact on guarantee business”



“We invested less than optimally in real economy due to SII capital requirements”

Unintended consequences

"Increased SII requirements would make investment strategies for clients too conservative if they have guarantees"

"SII has led to a stronger focus on capital light products"

"We have prioritised the sales of unit-linked business with low capital requirements compared to other guaranteed products"

"The current offer of guaranteed capital products will not be sustainable ... strategic plan envisages the gradual decline in the supply of guaranteed products with the growth of unit-linked products"

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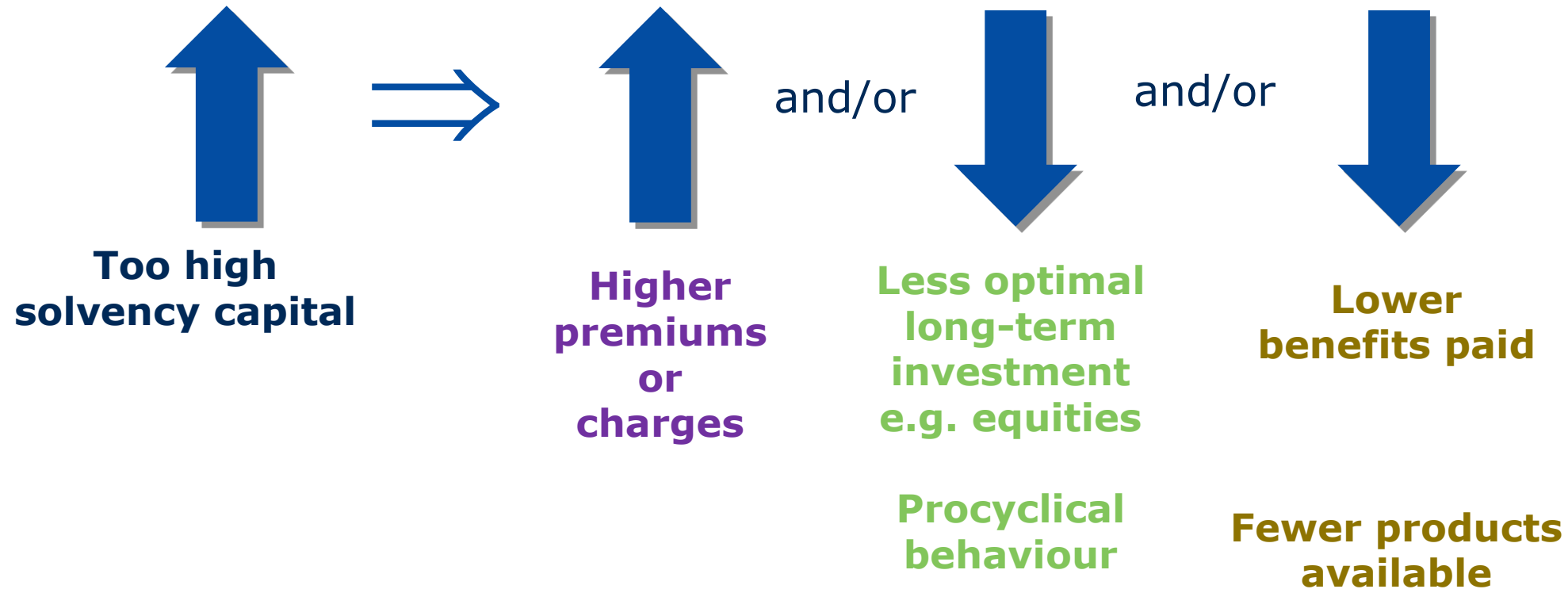
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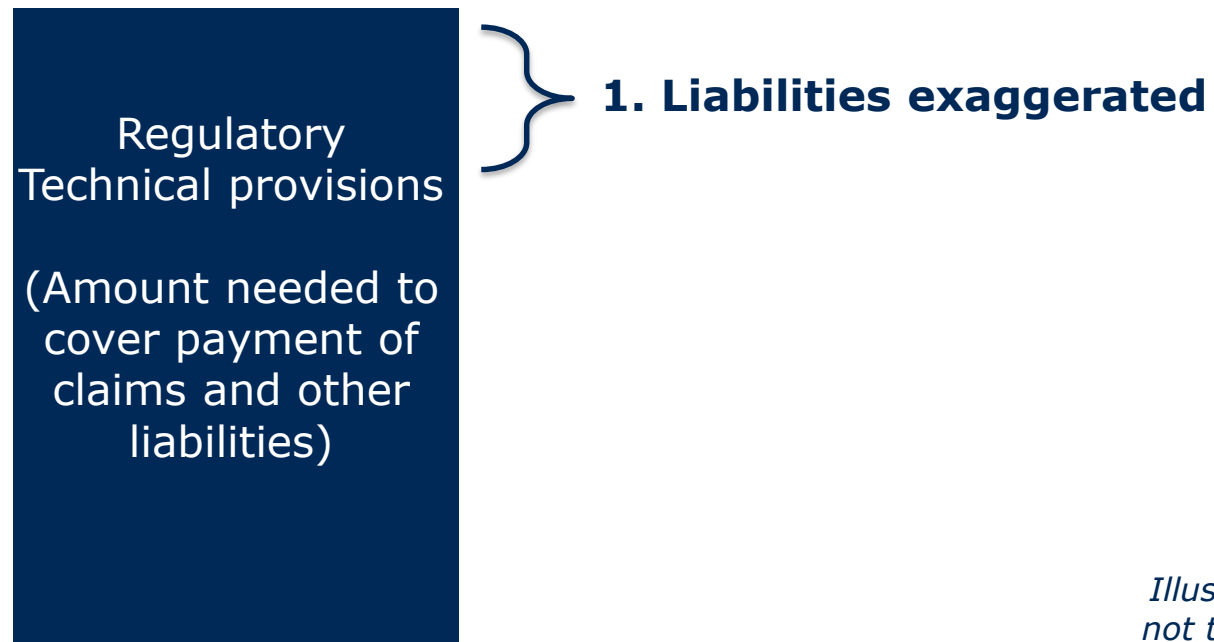
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Unnecessarily high capital = unnecessary impact



Three causes



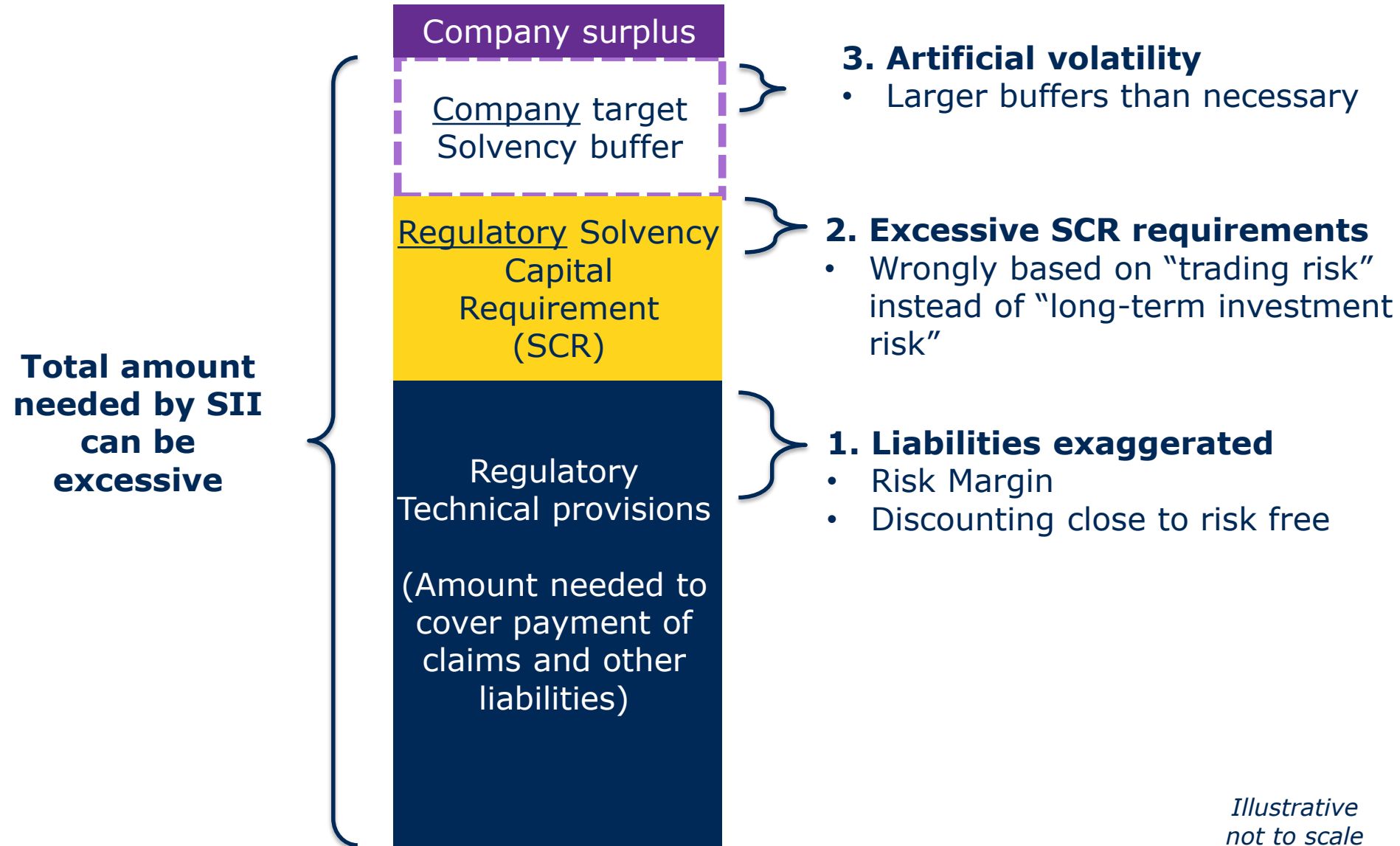
*Illustrative
not to scale*

Three causes



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Three causes



*Illustrative
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Long-term investment \neq trading



Importance of measuring risk correctly

Equity example

1-in-200
outcome

1	Trader can be forced to sell entire portfolio after worst-case, 1-year price fall	-43%
2	Insurer can invest for 10 years and get dividends	-26%
3	Insurer can invest for 10 years, get dividends and use pooling/smoothing, diversifying across customers/time	+9%

Excessive capital requirements

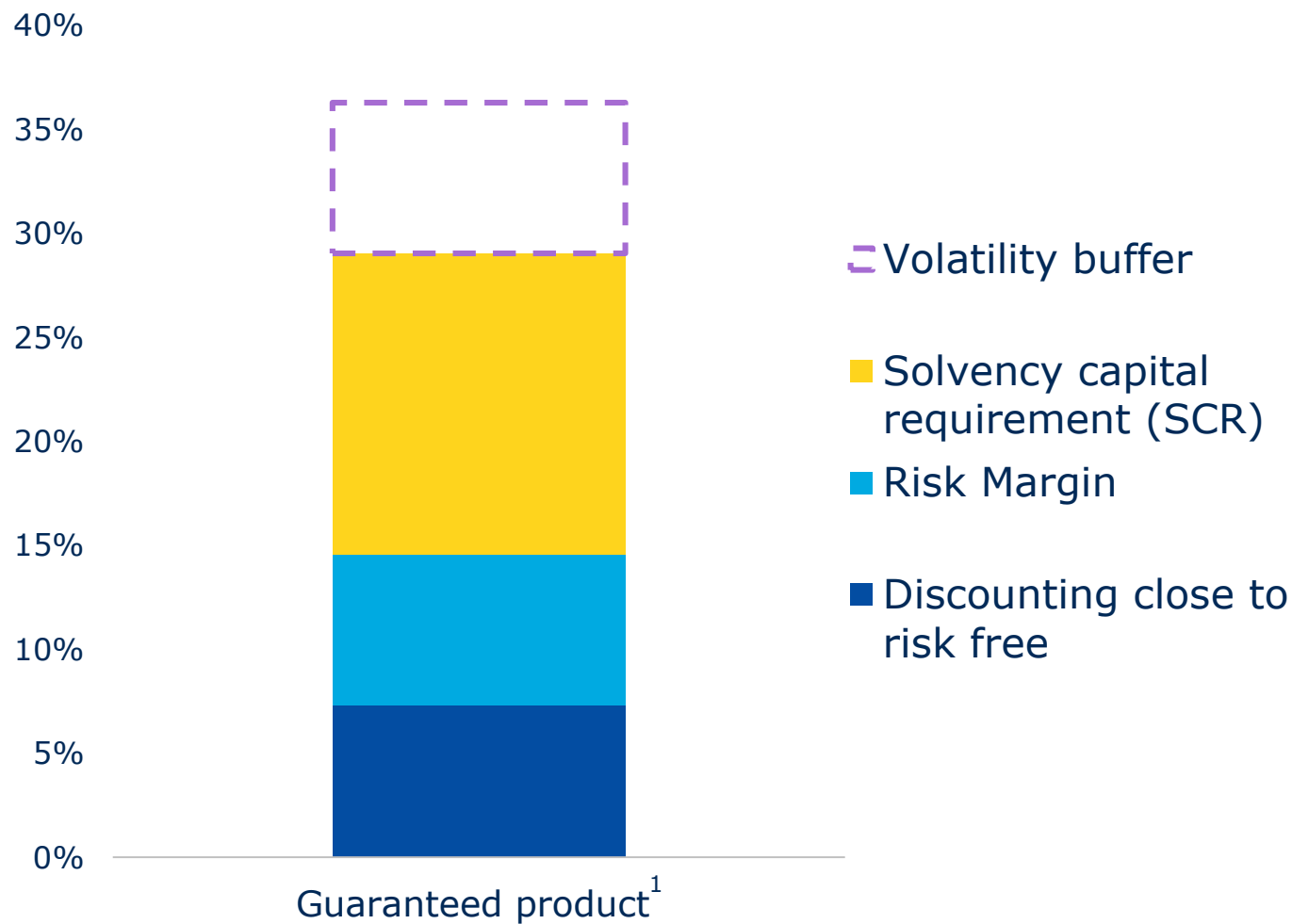
CASE STUDY

Simple, long-term product with guarantee

- €10,000 single premium
- Fully matched (no interest rate risk)
- Standard Formula and Volatility Adjustment
- Only invested in A-rated corporate bonds
- Risk Margin = 40% of SCR in line with EU average for life companies

Preliminary analysis

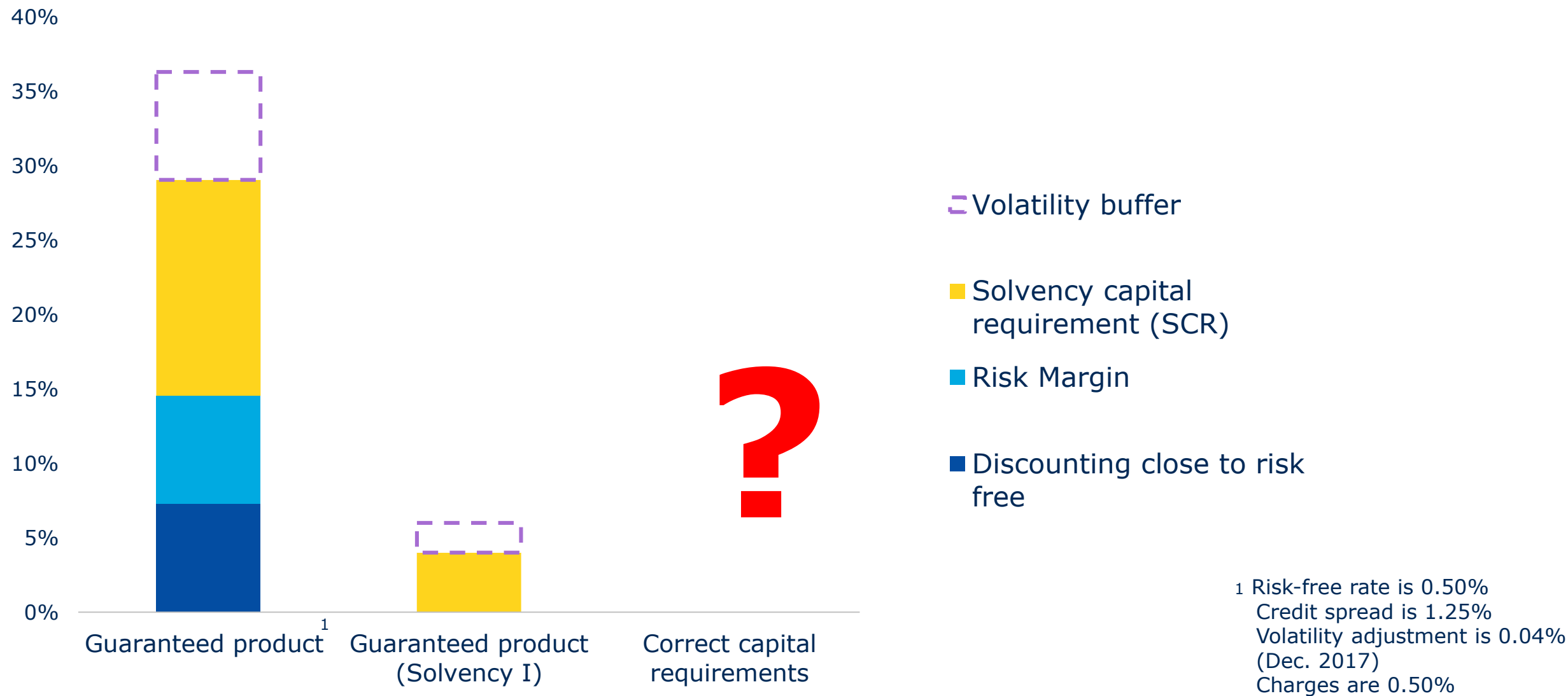
Total additional amount shareholders need to inject



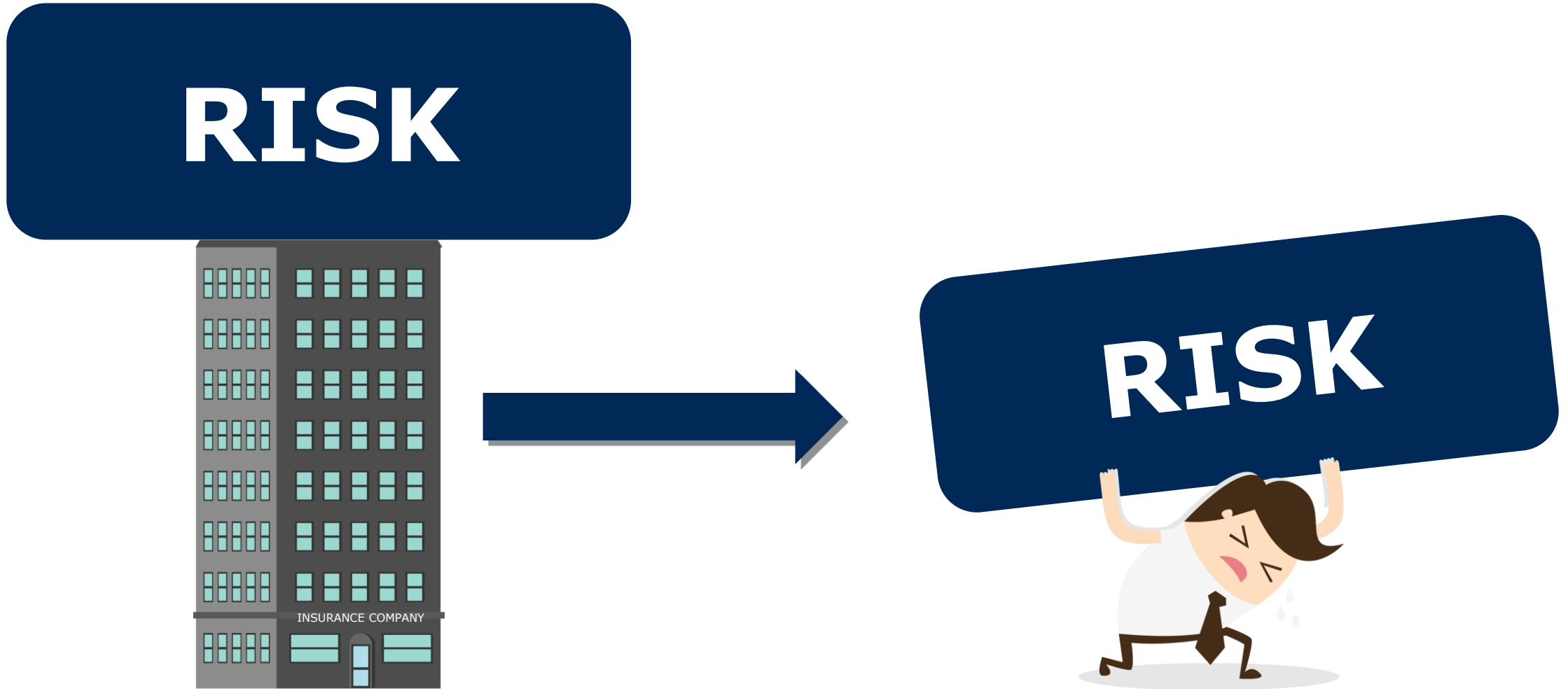
¹ Risk-free rate is 0.50%
Credit spread is 1.25%
Volatility adjustment is 0.04% (Dec. 2017)
Charges are 0.50%

Preliminary analysis

Total additional amount shareholders need to inject



Solvency II = shifting the risks on to individuals



Further work needed

- Industry, academics, supervisors and regulators need to work together to fully understand different measures & their impact
- Examine improvements:
 - VA/MA/dynamic VA/Country adjustments
 - Risk Margin
 - SCR for investments
 - Test against different products & market conditions

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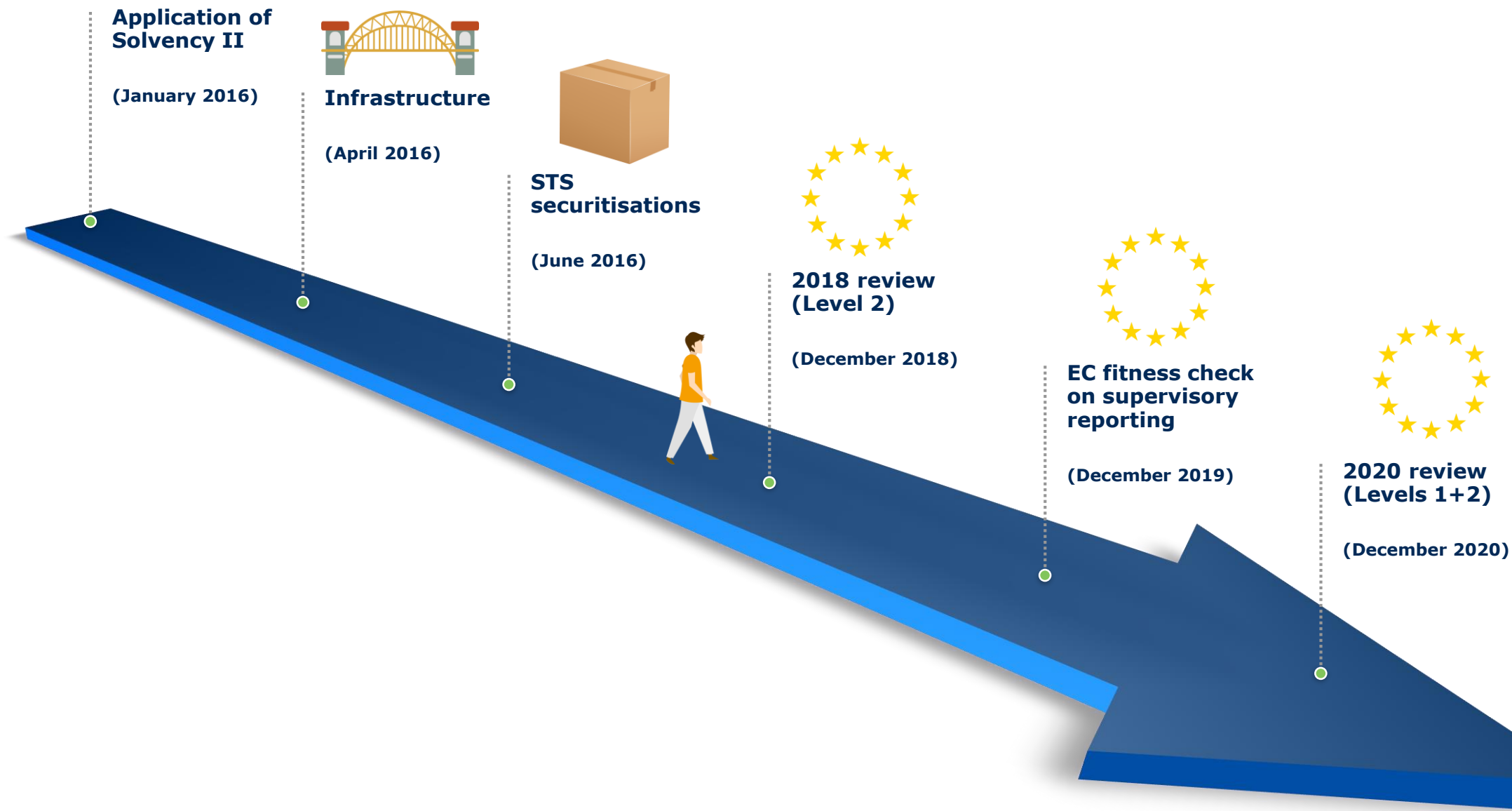
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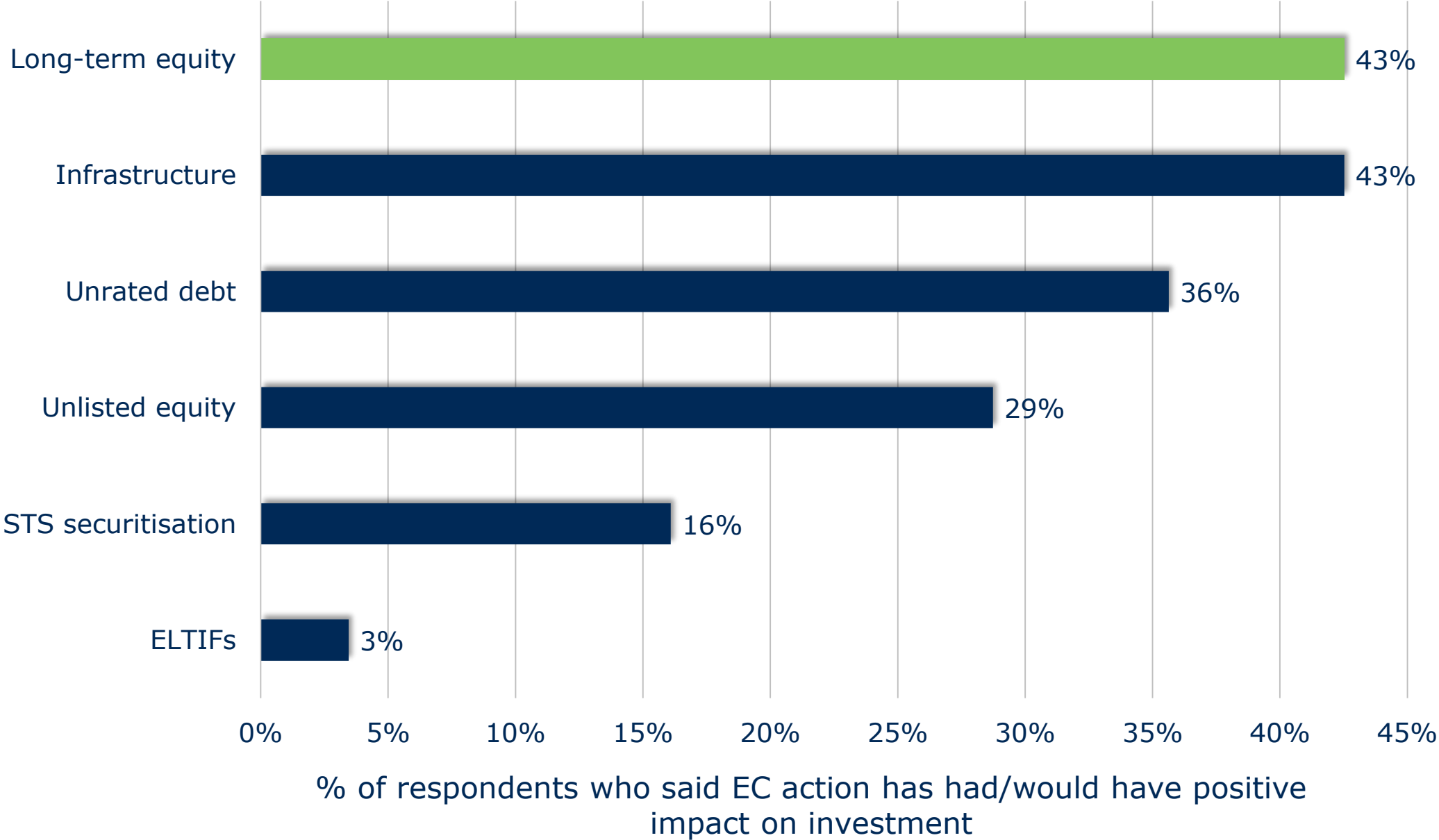
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A long journey ... and it is not over yet



EC action can make a difference



On the path to improvement

PROBLEMS	SOLUTIONS 		
	Capital Markets Union	2018 review	2020 review
Solvency II doesn't reflect long-term business	<ul style="list-style-type: none"> ■ Infrastructure ■ STS securitisations 	<ul style="list-style-type: none"> ■ Equity (unlisted and <u>listed</u>) ■ Unrated debt ■ Risk Margin — cost of capital 	<ul style="list-style-type: none"> ■ Other long-term investments ■ Risk Margin ■ Discount rates (MA, VA, etc.)
Proportionality/ reporting		<ul style="list-style-type: none"> ■ Simplifications 	<ul style="list-style-type: none"> ■ Streamlining
Other technical issues		<ul style="list-style-type: none"> ■ Address flaws/ inconsistencies 	<ul style="list-style-type: none"> ■ Address flaws/ inconsistencies